

YEAR

2020

HOPE SINGAPORE

■ ■ ■ WE HAVE WON

ANNUAL REPORT

Church UEN Number

S93SS0023L

Registered Office

2 Kallang Avenue
#06-05 CT Hub
Singapore 339407

Board of Directors

Mr Tan Ah Tuan (President)
Mr Daniel Tan Gan Hong (Vice President)
Mr Siah Kai Ming (Secretary)
Mr Gerald Aw Jer-Weei (Treasurer)
Mr Sham Chee Keat (Audit Head)
Mr Jeffrey Chong Hock Joo (Ordinary Board Member)
Mr Raphael Cheung Yiu Kwan (Ordinary Board Member)
Ms Chio Yee Ming (Ordinary Board Member)
Mr Leong Chung Nang (Ordinary Board Member)
Mr Poy Yong Yew (Ordinary Board Member)
Mr Tommy Lim Chee Heong (Ordinary Board Member)

Bankers

DBS Bank Ltd
OCBC Bank Ltd
Malayan Banking Berhad
United Overseas Bank Limited

Independent Auditor

Foo Kon Tan LLP
Public Accountants and
Chartered Accountants
24 Raffles Place #07-03
Clifford Centre Singapore 048621

■ ■ ■ **BOARD OF DIRECTORS**

SENIOR PASTOR

Jeffrey Chong Hock Joo

BOARD OF DIRECTORS

The Board at Hope Church Singapore is committed to practising the highest standards of governance in line with our constitution. The main role of the Board is to provide checks and balances on the operations of the church, and to work together with Senior Pastor Jeffrey Chong to propel the church to fulfil the Great Commission in an effective, credible and sustainable manner.

The Board of Directors was elected at the Annual General Meeting held on 25 June 2019, serving in voluntary capacity in their roles for a 2-year term.

PRESIDENT

Mr Tan Ah Tuan

*Group Chief Technology Officer, DSTA
Elected as President on 11 May 2015*

VICE-PRESIDENT

***Mr Daniel Tan Gan Hong**

*Executive Pastor
First Elected as Board Member on 8 March 2009*

SECRETARY

***Mr Siah Kai Ming**

*Senior Lecturer at ITE College West
Elected as Secretary on 27 June 2017
First key office as Programme & Services Head
(8 March 2009 - 26 June 2017)*

TREASURER

Mr Gerald Aw Jer-Weei

*Accountant
Elected as Treasurer on 25 August 2020
First Elected as Board Member on 27 June 2017*

AUDIT HEAD

Mr Sham Chee Keat

First key office as Secretary (26 April 2011 - 25 June 2013)

ORDINARY BOARD MEMBER

Ms Chio Yee Ming

First Elected as Board Member on 26 April 2011

ORDINARY BOARD MEMBER

***Mr Jeffrey Chong Hock Joo**

First Elected as Board Member on 8 March 2009

ORDINARY BOARD MEMBER

Mr Raphael Cheung Yiu Kwan

First Elected as Board Member on 11 May 2015

ORDINARY BOARD MEMBER

Mr Leong Chung Nang

First Elected as Board Member on 27 June 2017

ORDINARY BOARD MEMBER

Mr Tommy Lim Chee Heong

First Elected as Board Member on 19 June 2018

ORDINARY BOARD MEMBER

Mr Poy Yong Yew

First Elected as Board Member on 19 June 2018

*The following members have served more than 10 consecutive years. Mr Jeffrey Chong Hock Joo and Mr Daniel Tan Gan Hong will continue to serve in the Board as they represent the senior management of the church. Mr. Siah Kai Ming represents a big congregation in the church where majority of them are foreigners; he has also contributed to the board through all these years.

SENIOR PASTOR & EXECUTIVE PASTORS TEAM

- Senior Pastor Jeffrey Chong
- Pastor Claudia Zhong
- Pastor Christie Ong
- Pastor Daniel Tan
- Pastor Jasmine Poon

BOARD MEETINGS

The Board meets once every 3 months in line with the constitution of the church. Ad hoc meetings are called if there are pressing matters requiring the Board's consideration and decision in between the scheduled meetings. No director received remuneration for his or her Board services.

The number of Board and Board Committee meetings held in the current financial year and the attendance of directors during these meetings are as follows:

Independent Directors	Position	Number of Board Meetings	
		Held	Attended
Mr Tan Ah Tuan	President	3	3
Mr Siah Kai Ming	Secretary	3	3
Mr Gerald Aw Jeer Wei	Treasurer	3	3
Mr Sham Chee Keat	Audit Head	3	3
Ms Chio Yee Ming	Ordinary Member	3	0
Mr Leong Chung Nang	Ordinary Member	3	3
Mr Poy Yong Yew	Ordinary Member	3	3
Mr Tommy Lim Chee Heong	Ordinary Member	3	2

Non-Independent Directors

Mr Daniel Tan Gan Hong	Vice-President	3	3
Mr Jeffrey Chong Hock Joo	Ordinary Member	3	1*
Mr Raphael Cheung Yiu Kwan	Ordinary Member	3	3

*Mr Jeffrey Chong Hock Joo was on sabbatical leave from 2 March to 30 April in 2020

RELATED STAFF SALARIES

The following directors have close members of the family who are paid staff and whose remuneration each exceeds \$50,000 per year. (1) Mr Jeffrey Chong Hock Joo (2) Ms Chio Yee Ming (3) Mr Raphael Cheung Yiu Kwan (4) Mr Leong Chung Nang

Employees related to the Board

\$100,000 and above	0
\$50,000 to \$100,000	4
\$0 to \$50,000	0

Remuneration includes salaries, bonuses, allowance and employer's contribution to CPF.

WHISTLEBLOWING POLICY

If you notice or suspect any wrongdoings or misuse of church funds, you may report this by sending an email to hopegovernance12@gmail.com. The email will be read only by the Board President. The President will respond to the email and take further actions if needed.

DEAR CHURCH,

When the Holy Spirit first conceived Focus 2020 'We Have Won' into my spirit back in 2019, it became clear to me that this is so fundamental and crucial for every believer to know. Yet as simple as it is, many Christ-followers don't get this truth because they are still living in defeat in their struggles and sin.

Yet in God's word, we are called to be a new creation in Christ. Jesus didn't just die; He also overcame death and resurrected. Change is now possible, we are not fighting for victory, we are fighting from victory!

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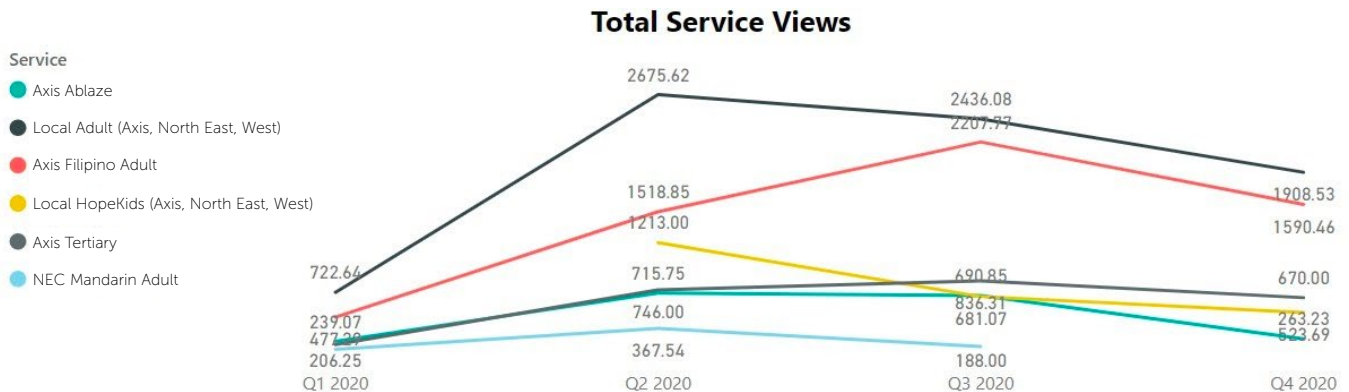


Then COVID-19 hit the world. In these unprecedented pandemic times, some may have lost their jobs, experienced strained family relationships, and struggled with their studies. Yet God specialises in turning bad things into blessings. In our movement, we see God bringing Focus 2020 to pass. I see our churches staying united and in community. I hear countless stories of Life Groups that are staying committed to grow deeper in God, looking out for those with financial and emotional needs, and reaching out and sharing the gospel to new people on online platforms. I know of people who gave generously even with the reduced resources they have and experienced supernatural joy and providence. Truly, the light of Christ shines the brightest when it's the darkest. Truly, in Christ, we have won!

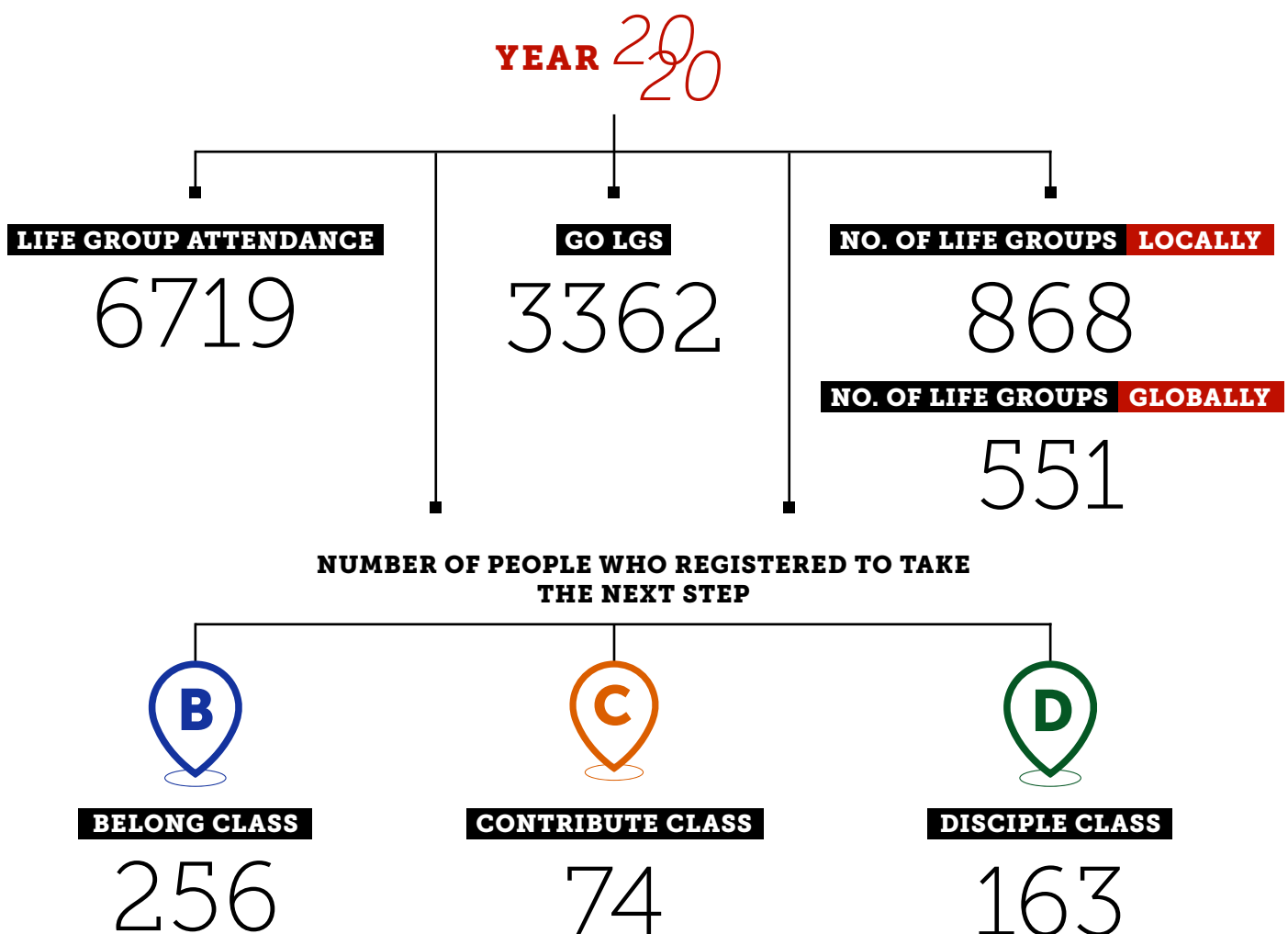
As God led us to our Focus 2021, the reminder is that Christ is our focal point, as we pivot and adapt to changes. We might establish new normals, but our God remains the same. Let us continue to shine God's light to darkness and traffic the saving hope of Jesus wherever we are!

SENIOR PASTOR JEFF CHONG

ONLINE VIEWS FOR SERVICES AVERAGE WEEKLY VIEWS



We moved our services fully online from 21 March 2021. Singapore was in a circuit breaker up till 1 June, and we see our highest online service views in that quarter - an average of 7236 unique devices. This number fell to 4954 unique devices in Q4 2020 as part of the church returned for physical services and others met to worship as a Life Group at homes.



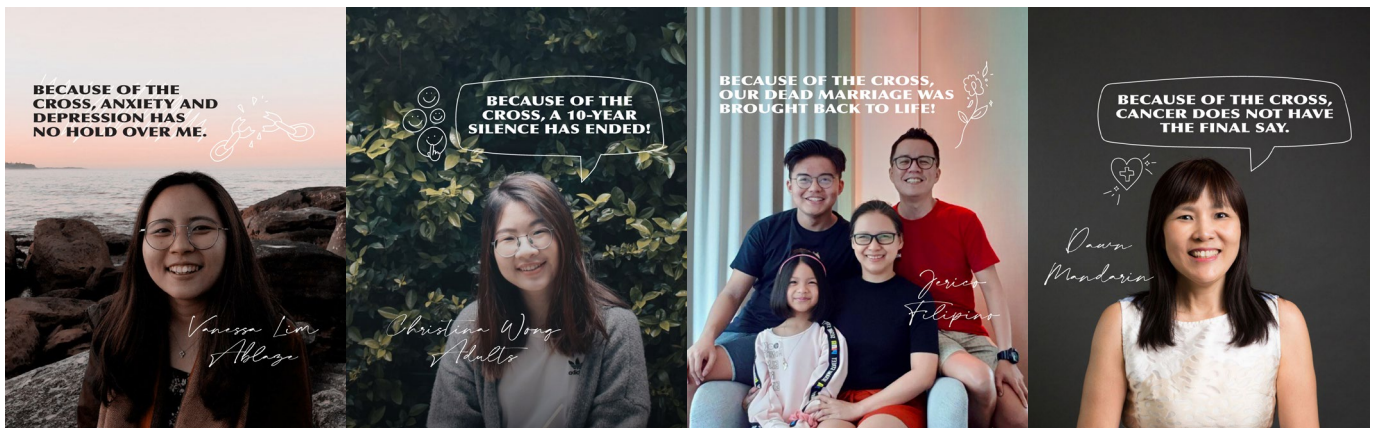
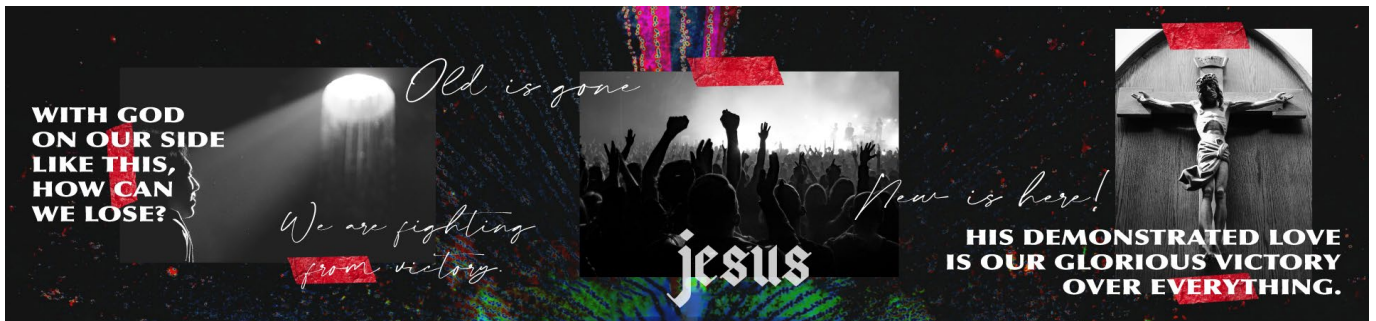
WE HAVE WON

As a church we declared in 2020: I am made alive in Christ; I have victory by the cross!

'Victory Cards' were given to everyone to write down our commitment and prayer for breakthroughs in our personal, ministry, marketplace and relational areas of our lives. The victory cards were then mailed back to all in September, and we took time to celebrate how God has journeyed with us through 2020.

When this project was conceived, no one expected COVID to happen. With the sudden pandemic thrown into the mix, it was a great reminder from God to the church that our victory is not dependent on our circumstances, our victory is in Him!

HEAR SOME VICTORY STORIES:
hopesingapore.com/victorystories



THE CHURCH IN MIDST OF A PANDEMIC

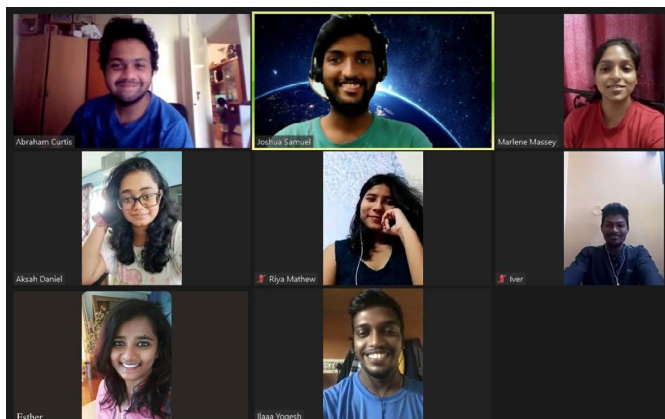
In January 2020, the COVID task force was set up to discuss the format of gathering for the church. In March, in light of the rising number of cases, Hope moved all our gatherings online.

The format of gathering may have changed, but the vision and the mission of the church remains the same. God brought new opportunities to reach out to people from as near as the ones who live next door, to people who live overseas. Truly the Gospel is our motivation and people our passion!

LOVING NEIGHBOURS



DIGITAL OUTREACH



MANDARIN FACEBOOK LIVE



LIFE GROUPS MET ON ZOOM

The COVID-19 pandemic has disrupted the usual format of gathering for life-groups. Members met on zoom to watch services together and had discussions after the service on weekends.

Zoom LGs got creative during the mid weeks such as - creating new serving opportunities to involve members, extended fellowship with online-friendly games, ideation for birthday celebrations online. Hope is indeed better together, even online!



TEACHING GOD'S WORD & ENCOURAGING PEOPLE SPIRITUALLY

The COVID-19 pandemic has pushed many of us to spend more time online and re-adjust the way we often receive spiritual input. While many things remain unpredictable at this juncture - our pastors and leaders have adopted online initiatives to share God's Word, reflections, and learnings to sharpen and encourage people spiritually.

#HOPEWEEKLYWORD ON FB & INSTAGRAM
[instagram.com/explore/tags/hopeweeklyword/](https://www.instagram.com/explore/tags/hopeweeklyword/)
[fb.com/hashtag/hopeweeklyword](https://www.facebook.com/hashtag/hopeweeklyword)



... **HOPEFUND**

COVID-19 has disrupted the livelihoods of some of us. COVID-19 Hope Fund was started in May 2020 to financially support our members and others who are affected. Hope Singapore pledged a seed fund of \$100,000 and made a call for all who are able to give generously.

The church rose up to the call and gave out a total of \$317,950. The fund went directly to helping 168 individuals and families, supporting Hope Centre's Home with Love programme, and helping the migrant workers through the COVID-19 Migrant Support Coalition.

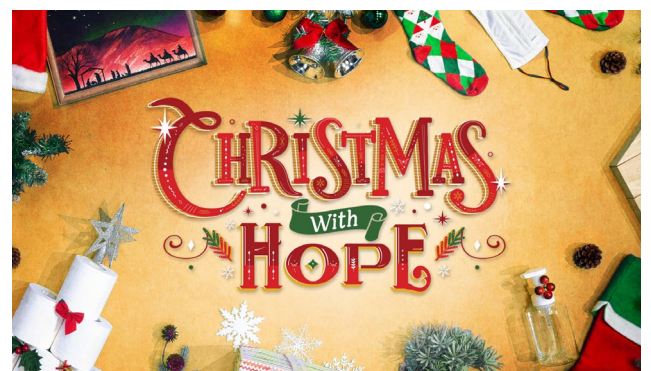


... **CHRISTMAS AT HOME**

For the first time, we embarked on a loaded 2-day programme on Christmas Eve and Christmas day. The programmes consist of different testimonies and formats - ranging from real stories of our members in short films to sharings by local artistes.

This provided various opportunities for many life groups to do their own Christmas parties at home, thus getting to know new friends and neighbours and inviting them to hear the message of hope.

Indeed, the season of Christmas is about knowing the Person behind why we celebrate Christmas - and His name is Jesus.



GLOBAL

The Global Care Pack provided some monetary help for our daughter churches to subsidise mobile data or zoom plans so that the work of God could still continue through digital means.

The churches could also use the finances to directly help the members, for example as seed fund for small businesses so that members can have a continued livelihood.

RENZO BURGER BUSINESS



Despite the pandemic, God still moved powerfully globally. Joan, a leader serving in Hope Singapore Filipino relied on the Holy Spirit and started to do missions digitally. From 1 single Tiktok for the first 3 months, this US online LG has expanded to having 30 attendees within two LGs across 10 states in the US.

“ The possibilities are limitless with God, whether it is physical or virtual! The field is ready, He is only waiting for you! Take the step and Go! ”



JOAN

JONNY (MANTA, ECUADOR)



“ We started broadcasting God’s word and worship to my neighbourhood using the speakers and microphone from my home. Our neighbours feel blessed and comforted. Some will even gather outside the front yard of their houses to wait for the session to begin! ”

HOPE BAMBAN, PHILIPPINES



“ The group was getting sluggish, people were getting less connected online. We fasted and prayed for a breakthrough. God brought us to mediate a fight that broke out. We took the opportunity to share God’s word with them. After the sharing, the young men said that they hoped there would be another fellowship like that again. And that was how God started Hope Bamban’s Young Men LG. ”

■ ■ ■ **COMMITTEE**

AUDIT COMMITTEE

The main objective of the Audit Committee is to facilitate the external and internal audit of the church for the Board to obtain independent information about the church's activities. The committee also reviews and oversees the quality of audit efforts of the church, and that includes the examination of the audit plan, annual reports and management's responses to the auditors' findings. The committee will review annually the effectiveness of the church's internal controls, including operational and compliance controls, risk management and evaluate adherence thereto.

The committee includes:

Mr Sham Chee Keat (Chairperson)
Mr Melvin Lee Kah Teck
Mr Kelvin Koh Leong Koon
Ms Ruth Ng Li Yi

NOMINATION COMMITTEE

The Nomination Committee selects and recommends suitable candidate or candidates for appointment to the Board. The responsibilities of the Nomination Committee are to review the composition of the Board before the start of a new term of office to ensure appropriate balance of expertise and skills among the Board members. They are then to identify, recommend and nominate candidates and take lead in the succession planning of the Board.

The committee includes:

Senior Pastor Jeffrey Chong Hock Joo (Chairperson)
Pastor Claudia Zhong Jin Yun
Pastor Daniel Tan Gan Hong
Pastor Jasmine Poon Yan Huang
Pastor Christie Ong Li Ping

RISK MANAGEMENT COMMITTEE

The Risk Management Committee ensures that appropriate procedures are put in place to identify, assess and manage risk in the Church from a strategic and operational perspective. The committee will also review the outcome of the various risk management programmes across the Church and any proposed remedial actions.

The committee includes:

- Mr. Daniel Tan Gan Hong (Chairperson)
- Mr. Raphael Cheung Yiu Kwan
- Mr. Ernest Seow

TRUSTEES

When the church acquires any immovable property, or sets up any affiliated or separate entity, the trustees are entrusted to hold them in trust for the church.

The following trustees of Hope Church Singapore were appointed on 29 August 2010.

- Mr Cheang Kok Chung
- Mr Teo Seck Chuan

RELATED CHARITY - HOPE CENTRE

Mr Jeffrey Chong Hock Joo (President)
Mr Daniel Tan Gan Hong (Vice President)
Mr Soh Chin Heng (Treasurer)
Mr Chan Wan Leng (Secretary)
Ms Abigail Chuah (Centre Manager)

PRINCIPAL FUNDING SOURCES OF THE CHURCH

The church is funded principally from freewill tithes and offerings of its members.

BANKERS

- DBS Bank Limited
- Malayan Banking Berhad
- Oversea-Chinese Banking Corporation Ltd
- United Overseas Bank Limited

LEGAL COUNSEL

Foo Kwok LLC

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STATEMENTS OF FINANCIAL POSITION

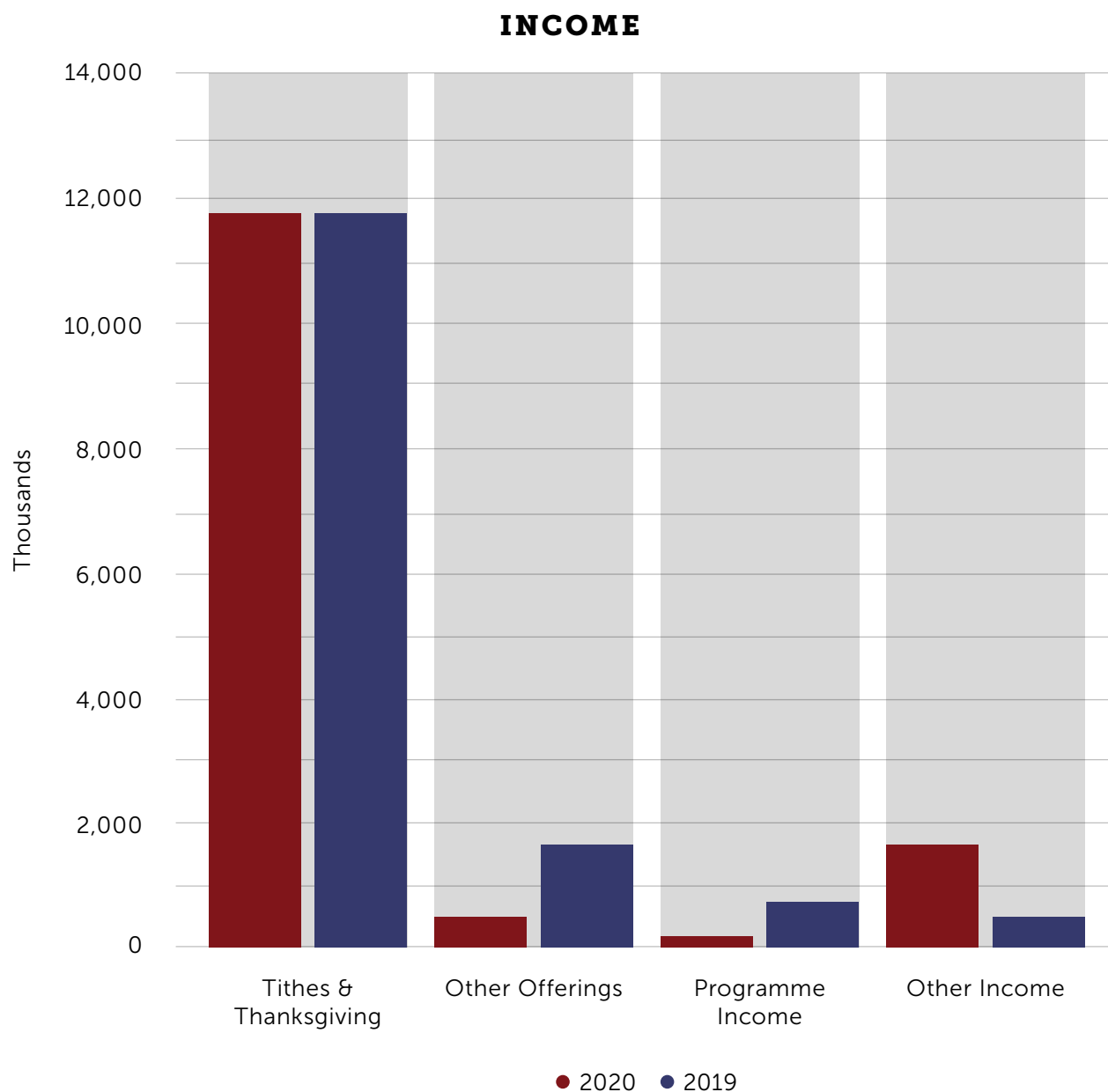
AS AT 31 DECEMBER 2020

	The Group		The Church	
	31 December 2020 \$	31 December 2019 \$	31 December 2020 \$	31 December 2019 \$
ASSETS				
Non-Current				
Plant and equipment	2,566,820	3,174,675	2,566,820	3,174,675
Right-of-use assets	28,684,280	31,318,083	16,384,281	16,722,893
Investment in a subsidiary	-	-	15,000	15,000
	31,251,100	34,492,758	18,966,101	19,912,568
Current				
Inventories	8,532	10,210	8,532	10,210
Other receivables	683,045	635,351	899,509	888,243
Prepayments	107,954	120,269	98,341	115,466
Cash and cash equivalents	14,326,529	10,202,960	13,952,512	10,022,504
	15,126,060	10,968,790	14,958,894	11,036,423
Total assets	46,377,160	45,461,548	33,924,995	30,948,991
FUNDS AND LIABILITIES				
Funds				
General Fund	31,029,579	28,480,726	32,242,953	28,657,934
Building Fund	62,852	62,852	62,852	62,852
Mission Fund	736,764	710,074	736,764	710,074
Hope Fund(COVID-19)	90,531	-	90,531	-
Total Restricted Funds	890,147	772,926	890,147	772,926
Total funds	31,919,726	29,253,652	33,133,100	29,430,860
Liabilities				
Non-Current				
Provisions	50,760	50,760	50,760	50,760
Lease liabilities	12,444,325	13,716,627	39,048	50,583
	12,495,085	13,767,387	89,808	101,343
Current				
Trade and other payables	569,925	1,143,872	571,135	1,342,666
Provisions	120,123	63,601	119,417	63,008
Lease liabilities	1,272,301	1,233,036	11,535	11,114
	1,962,349	2,440,509	702,087	1,416,788
Total liabilities	14,457,434	16,207,896	791,895	1,518,131
Total funds and liabilities	46,377,160	45,461,548	33,924,995	30,948,991

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STATEMENTS OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020



In 2020, we collected a total of \$13.7 million (FY2019: \$14.5 million). Tithes and thanksgiving offerings of \$11.7 million made up 86% of the money we received. This amount had decreased slightly by \$4K, and was used to fund all church activities.

Other offerings which made up 2% of money received, included Hope Fund giving and Mission offerings. We have raised a total of \$308K for Hope Fund, and it was used to help our church members who were impacted financially by the COVID-19 situation.

Programme income comprised of fees charged for activities such as conferences, camps, classes and seminars. The fees collected are often insufficient to pay for the event expenses. The balance is paid for by our general income. In 2020 the programme income has dropped significantly as the church has cancelled big events such as conferences and camps due to the COVID-19 situation.

In 2020, the church has received a total of \$912K of Job Support Scheme from the government, which explained the increase of other income.

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STATEMENTS OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

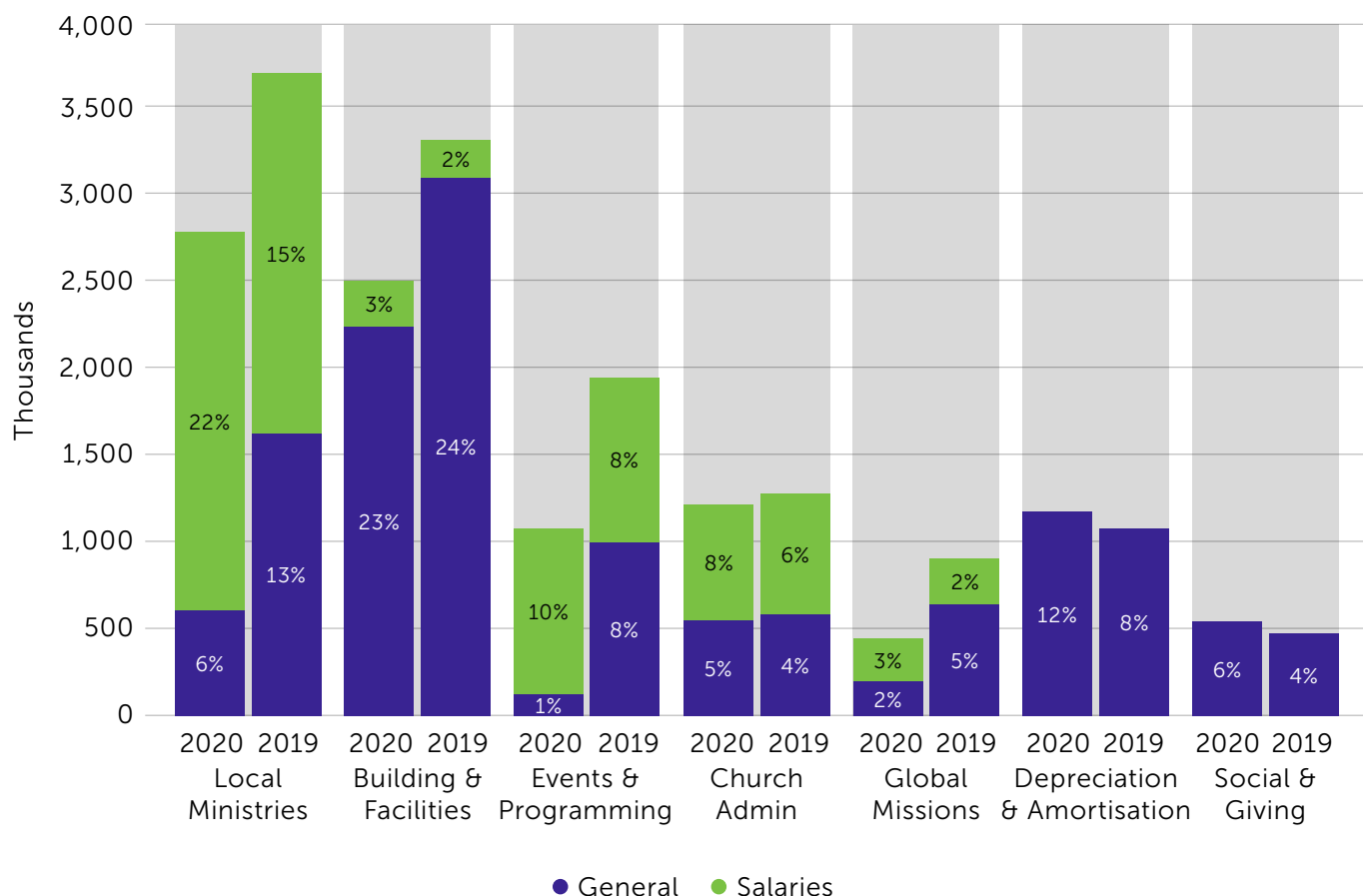
	The Group		The Church	
	Year ended 31 December 2020 \$	Year ended 31 December 2019 \$	Year ended 31 December 2020 \$	Year ended 31 December 2019 \$
Income				
Tithes and thanksgiving	11,731,186	11,735,401	11,731,186	11,735,401
Programme income	86,519	966,814	86,519	966,814
Other income	1,411,697	263,008	1,173,542	261,291
Interest income	113,839	72,558	113,839	72,558
	13,343,241	13,037,781	13,105,086	13,036,064
Expenditure				
Programme expenses	(1,074,479)	(3,669,407)	(1,074,479)	(3,669,407)
Office and admin expenses	(326,322)	(357,270)	(301,569)	(324,923)
Depreciation	(2,654,882)	(2,209,822)	(1,148,168)	(1,084,470)
Facilities expenses	(651,664)	(1,780,942)	(2,217,866)	(3,051,842)
Personnel expenses	(4,737,323)	(4,672,890)	(4,674,574)	(4,603,357)
Finance cost	(457,832)	(330,843)	(1,829)	(2,084)
Other expenses	(791,886)	(37,543)	(1,582)	(29,056)
	(10,694,388)	(13,058,717)	(9,420,067)	(12,765,139)
Netsurplus/(deficit)for the year before taxation and before restricted funds	2,648,853	(20,936)	3,685,019	270,925
Net income/(loss)from restricted funds				
Building fund	-	1,115,422	-	1,115,422
Mission fund	26,690	307,354	26,690	307,354
Hope Fund (COVID-19)	(9,469)	-	(9,469)	-
	17,221	1,422,776	17,221	1,422,776
Net surplus for the year before taxation and after restricted funds	2,666,074	1,401,840	3,702,240	1,693,701
Taxation	-	-	-	-
Net surplus for the year representing total comprehensive income for the year	2,666,074	1,401,840	3,702,240	1,693,701

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STATEMENTS OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

ANALYSIS OF CHURCH EXPENSES



ANALYSIS OF CHURCH EXPENSES

Total operating expenditure had decreased by 26% to \$9.4 million (FY2019: \$12.8 million). The main reason is due to closing of church physical services in 2020 caused by the COVID-19 situation.

Local Ministries, Events and Programming, and Global Missions expenses all have significant drop from 2019 as the ministries, programmes, conference/camps and mission travels were cancelled due to the pandemic. Building and Facilities also decreased by \$834K due to decrease in rental and utilities expenses. Social and Giving saw an increase of 13% as the church was helping members who were in need financially due to the impact of COVID-19 situation.

The Church surplus for 2020 is \$3.7 million (FY2019: Surplus \$1.7 million)

EMPLOYEE REMUNERATION

The number of employees whose remuneration exceeded \$50,000 during the year was as follows:

Number of employees in bands	2020
\$100,001 to \$150,000	2
\$50,001 to \$100,000	45

The top 2 highest paid staff also serve on the Board of Directors.

The number of employees of the church as at 31 December 2020 was 70.

Remuneration includes salaries, bonuses, allowance and employer's contribution to CPF.

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STATEMENTS OF CHANGES IN FUNDS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

	General Fund	Restricted Funds			Total
		Building Fund	Mission Fund	Hope Fund (COVID-19)	
The Group	\$	\$	\$	\$	\$
Balance at 1 January 2019	27,387,540	61,552	402,720	-	27,851,812
Net (deficit)/surplus for the year, representing total comprehensive (loss)/income for the year	(20,936)	1,115,422	307,354	-	1,401,840
Utilisation of fund for the funding of capital expenditure of New Tech Park	1,114,122	(1,114,122)	-	-	-
Balance at 31 December 2019	28,480,726	62,852	710,074	-	29,253,652
Net surplus/(deficit)for the year, representing total comprehensive income/(loss)for the year	2,648,853	-	26,690	(9,469)	2,666,074
Transfer from General fund to Hope fund(Covid-19)	(100,000)	-	-	100,000	-
Balance at 31 December 2020	31,029,579	62,852	736,764	90,531	31,919,726

The Church

Balance at 1 January 2019	27,272,887	61,552	402,720	-	27,737,159
Net surplus for the year, representing total comprehensive income for the year	270,925	1,115,422	307,354	-	1,693,701
Utilisation of fund for the funding of capital expenditure of New Tech Park	1,114,122	(1,114,122)	-	-	-
Balance at 31 December 2019	28,657,934	62,852	710,074	-	29,430,860
Net surplus/(deficit)for the year, representing total comprehensive income/(loss)for the year	3,685,019	-	26,690	(9,469)	3,702,240
Transfer from General fund to Hope fund (Covid-19)	(100,000)	-	-	100,000	-
Balance at 31 December 2020	32,242,953	62,852	736,764	90,531	33,133,100

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CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

	The Group		The Church	
	Year ended 31 December 2020 \$	Year ended 31 December 2019 \$	Year ended 31 December 2020 \$	Year ended 31 December 2019 \$
Cash Flows from Operating Activities				
Surplus for the year before taxation	2,666,074	1,401,840	3,702,240	1,693,701
Adjustments for:				
Depreciation of plant and equipment	809,556	743,742	809,556	743,742
Depreciation of right-of-use assets	1,845,326	1,466,080	338,612	340,728
Impairment on right-of-use asset	788,477	-	-	-
Gain on disposal of right-of-use assets	-	(2,376)	-	(2,376)
Interest expense on lease liabilities	457,832	330,843	1,829	2,084
Operating surplus before working capital change	6,567,265	3,940,129	4,852,237	2,777,879
Decrease/(Increase) in inventories	1,678	(2,943)	1,678	(2,943)
(Increase)/Decrease in other receivables	(41,643)	(305,433)	3,848	(283,760)
Decrease/(Increase) in prepayments	12,315	(37,047)	17,125	(51,313)
(Decrease)/Increase in trade and other Payables	(581,247)	121,216	(563,955)	116,264
Increase in provisions	56,522	9,838	56,409	10,061
Net cash generated from operating activities	6,014,890	3,725,760	4,367,342	2,566,188
Cash Flows from Investing Activity				
Purchase of plant and equipment	(201,701)	(2,550,625)	(201,701)	(2,550,625)
Fund to subsidiary	-	-	(5,799)	(13,961)
(Fund to)/repayment from related parties	(6,051)	(3,610)	(9,315)	135
Net cash used in investing activities	(207,752)	(2,554,235)	(216,815)	(2,564,451)
Cash Flows from Financing Activities				
Increase in deposits pledged with bank	-	(600,000)	-	(600,000)
Interest paid	(457,832)	(330,843)	(1,829)	(2,084)
Repayment of lease liabilities	(1,233,037)	(844,885)	(11,114)	(12,309)
Repayment to subsidiary	-	-	(214,876)	(58,584)
Fund from/(repayment to) related parties	7,300	(5,188)	7,300	(5,188)
Net cash used in financing activities	(1,683,569)	(1,780,916)	(220,519)	(678,165)
Net increase/(decrease) in cash and cash equivalents	4,123,569	(609,391)	3,930,008	(676,428)
Cash and cash equivalents at beginning of year	9,562,960	10,172,351	9,382,504	10,058,932
Cash and cash equivalents at end of year	13,686,529	9,562,960	13,312,512	9,382,504

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CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

Reconciliation of liabilities arising from financing activities

The following is the disclosure of the reconciliation of liabilities arising from financing activities:

	As at 1 January 2020	Additions	Disposal of lease asset	Interest accretion	Financing cash flow	As at 31 December 2020
The Group	\$	\$	\$	\$	\$	\$
Lease liabilities	14,949,663	-	-	457,832	(1,690,869)	13,716,626
Due to related parties	15	-	-	-	7,300	7,315

The Church

Lease liabilities	61,697	-	-	1,829	(12,943)	50,583
Due to subsidiary	251,485	-	-	-	(214,876)	36,609
Due to related parties	15	-	-	-	7,300	7,315

	As at 1 January 2019	Additions	Disposal of lease asset	Interest accretion	Financing cash flow	As at 31 December 2019
The Group	\$	\$	\$	\$	\$	\$
Lease liabilities	3,799,376	12,028,354	(33,182)	330,843	(1,175,728)	14,949,663
Due to related parties	5,203	-	-	-	(5,188)	15

The Church

Lease liabilities	53,536	53,652	(33,182)	2,084	(14,393)	61,697
Due to subsidiary	310,069	-	-	-	(58,584)	251,485
Due to related parties	5,203	-	-	-	(5,188)	15

■ ■ ■ **OUR RESERVES**

	<u>2020</u>	<u>2019</u>	<u>% Increase/(Decrease)</u>
Unrestricted Funds (Reserves)	31,029,579	28,480,726	9%
Restricted/Designated Funds			
Building Fund	62,852	62,852	0%
Missions Fund	736,764	710,074	4%
Hope Fund (COVID-19)	90,531	-	0%
Total Funds	31,919,726	29,253,652	9%
Annual Operating Expenditure	10,694,388	13,058,717	-18%
Ratio of Reserves to Annual Operating Expenditure	2.98	2.24	33%

RESTRICTED FUNDS

Restricted funds comprise specific funds set up to account for the contributions received for specific purposes. The following are restricted funds:

Building Fund - the building fund was set up to fund the acquisition, renovation or maintenance of church properties. We plan to use this fund when we plan to acquire new property for the church.

Missions Fund - the mission fund was set up to support the ongoing mission work of the Church. The fund is used on an ongoing basis.

Hope Fund (COVID-19) - the fund was set up to help church members who are impacted financially due to COVID-19 situation

RESERVES POSITION

The Group's and the Church's objectives when managing its funds are to safeguard and to maintain adequate working capital to continue as going concern and to develop its principal activities over the longer term through offerings, tithes, contributions and donations. There are no changes to these objectives since the previous financial year.

The Church seeks to maintain a minimum reserve of three months' operating costs. The amount of reserves will be regularly reviewed by the directors to ensure that they are adequate to meet its operating needs and continuing obligations.

The notes to financial statements form an integral part of and should be read in conjunction with these financial statements. You can access the full set of financial statements together with the notes through e2hope at www.e2hope.hopesingapore.org.sg

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BUSINESS ENTITY HOPESPACE PTE LTD

The church has one business entity, Hopespace Pte. Ltd.

Through this section, we hope to provide clarity to our members on this business entity and how it is run, so as to give assurance to our members that our business dealings and practices are transparent and aboveboard.

Hopespace Pte. Ltd. was incorporated in 2000 to manage, market and rent out our church auditorium and its function rooms to external organisations.

REGISTERED SHAREHOLDER	NO. OF SHARES [HELD IN TRUST FOR HOPE CHURCH (S)]
1. Mr Teo Seck Chuan Deed of Appointment and Declaration of Trust dated 23 December 2010	7,500
2. Mr Chandra Widjaja Deed of Appointment and Declaration of Trust dated 23 December 2010	7,500
Total no. of Shares	15,000

COMPANY DIRECTORS

1. Mr Chan Wan Leng
2. Mr Pang Kiam Tat

All shareholders and directors are volunteers and are not paid any salary, bonus, fee or dividend in their respective capacities.

During the year, Hopepsace has engaged SRE Global to perform external fair valuation on the two lease properties: Hope@New Tech Park and Level 8 Connect Halls in Textile Centre, as required by accounting standard. As the fair value is below the current book value, the Company has an impairment loss of \$788,478. As a result, in 2020 the Company's accumulated loss has exceeded the paid up capital by \$1,198,375. The Company has received a letter of continuing financial support from Hope Church (S).

For more details on the financial status of Hopespace Pte. Ltd., please refer to the audited financial statements which is now available on e2hope.

We are deeply committed to maximising our resources and impact through good governance and effective stewardship.

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HOPESPACE PTE LTD
STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2020

	31 December 2020 \$	31 December 2019 \$
ASSETS		
Non-Current		
Investment properties	12,300,000	14,595,190
Current		
Trade and other receivables	274,898	447,546
Prepayments	9,613	4,803
Cash and cash equivalents	374,016	180,456
	658,527	632,805
Total assets	12,958,527	15,227,995
EQUITY AND LIABILITIES		
Capital and Reserves		
Share capital	15,000	15,000
Accumulated losses	(1,213,375)	(177,208)
	(1,198,375)	(162,208)
LIABILITIES		
Non-Current		
Lease liabilities	12,405,279	13,666,044
	12,405,279	13,666,044
Current		
Other payables	490,857	502,237
Lease liabilities	1,260,766	1,221,922
	1,751,623	1,724,159
Total liabilities	14,156,902	15,390,203
Total equity and liabilities	12,958,527	15,227,995

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HOPESPACE PTE LTD
STATEMENT OF COMPREHENSIVE INCOME
 FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2020

	Year ended 31 December 2020 \$	Year ended 31 December 2019 \$
Revenue	1,879,957	1,810,866
Cost of sales	(272,388)	(446,530)
Gross profit	1,607,569	1,364,336
Other income - Grant received from government	238,155	1,716
Administrative expenses	(17,130)	(25,910)
Depreciation of investment properties	(1,506,712)	(1,125,352)
Finance costs	(456,003)	(328,759)
Other operating expenses	(902,046)	(177,892)
Loss before taxation	(1,036,167)	(291,861)
Taxation	-	-
Loss after taxation representing total comprehensive loss for the year	(1,036,167)	(291,861)

